

THE SYNOD OF THE DIOCESE OF NIAGARA
STATEMENT OF OPERATIONS - SUMMARY
2018 Actual, 2019, 2020, 2021 Budget

REVENUES:	2018	2019	2020	2021	Comments
	Actual	Budget	Budget	Budget	
DIOCESAN MISSION & MINISTRIES	3,014,380	3,050,000	3,150,000	3,150,000	
DIOCESAN MISSION & MINISTRIES - REBATES	(4,200)	0	0	0	
INTEREST ON TRUST FUNDS	8,969	3,500	3,500	3,500	
INVESTMENT GAIN (LOSS)	(81,666)	0	0	0	Not budgeted
INVESTMENT FUND ADMINISTRATION TRANSFER	98,559	95,000	100,000	100,000	
INSURANCE FUND ADMINISTRATION TRANSFER	25,000	25,000	25,000	25,000	
ADMINISTRATION FEE ACMF NIAGARA	25,000	25,000	25,000	25,000	
RESTRICTED GIFTS & BEQUESTS, PROPERTY SALES	30	0	0	0	
SUNDRY	151,722	30,000	50,000	50,000	
VOLUNTEER MILEAGE RECEIPTS ISSUED	155	0	0	0	Non Cash receipt
TOTAL REVENUES	3,237,949	3,228,500	3,353,500	3,353,500	
EXPENDITURES:	2018	2019	2020	2021	
	Actual	Budget	Budget	Budget	
Mission Expenses	1,238,517	1,198,508	1,111,012	1,103,803	
Mission Support Expenses	1,143,345	1,209,854	1,270,945	1,331,162	
Congregational Support and Development	686,320	533,921	635,582	569,344	
Youth & Family	100,943	117,455	128,560	146,105	
Education	81,905	115,182	110,817	111,089	
Outreach & Social Justice	73,941	78,161	64,289	65,289	
Properties in Discernment	361,939	10,000	82,500	78,600	
TOTAL EXPENDITURES	3,686,911	3,263,080	3,403,705	3,405,393	
OPERATING SURPLUS / (DEFICIT) BEFORE DEP'N	(448,961)	(34,580)	(50,205)	(51,893)	
DEPRECIATION	190,160	0	0	0	Recorded at Year End, non cash item
OPERATING SURPLUS / (DEFICIT) before Fund draws	(639,121)	(34,580)	(50,205)	(51,893)	
Draw from Disestablished Parish Rectory funds for Housing	0	0	25,000	25,000	
Draw from closed parishes General Funds for operations	0	0	15,000	50,000	
ADJUSTED OPERATING SURPLUS / (DEFICIT)	(639,121)	(34,580)	(10,205)	23,107	

MISSION EXPENSES - Schedule 1

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
BEYOND NIAGARA					
GENERAL SYNOD APPORTIONMENT	625,000	625,000	625,000	625,000	
GENERAL SYNOD DELEGATE FEES	0	27,000	0	0	Occurs every 3 years
PROVINCIAL SYNOD ASSESSMENT	20,800	20,800	20,800	20,800	
PROVINCIAL SYNOD DELEGATES	12,241	0	15,000	0	Occurs every 2 years
	0	0	0	0	
LAMBETH - CORE BUDGET	2,571	2,572	2,572	2,572	Lambeth scheduled for 2020
LAMBETH - FUNDING BURSARIES	2,571	2,571	2,571	2,571	
LAMBETH - CONFERENCE FEE	1,000	1,500	1,500	1,500	
LAMBETH - TRAVEL EXPENSES	1,500	1,000	1,000	1,000	
LAMBETH - ADDITIONAL APPEALS	1,000	1,000	1,000	1,000	
SUB-TOTAL BEYOND NIAGARA	666,684	681,443	669,443	654,443	
NIAGARA					
TOTAL EPISCOPAL STAFF	467,951	466,565	389,569	397,360	
EPISCOPAL EXPENSES	46,455	37,000	37,000	37,000	
EPISCOPAL ELECTIONS	29,627	0	0	0	
CONFERENCE / TRAVEL	969	8,000	8,000	8,000	
SYNOD COUNCIL COMMITTEES	26,014	3,500	3,500	3,500	
VOCATIONS EVENTS	0	2,000	2,000	2,000	
ORDINATIONS	2,291	0	1,500	1,500	
NIAGARA CORE MISSION EXPENSES	105,356	50,500	52,000	52,000	
EMERGENT MINISTRY PRIORITIES					
LIFE CHANGING WORSHIP	170	0	0	0	
OUTSTANDING LEADERSHIP	840	0	0	0	
JOURNEY'S IN FAITH	(2,483)	0	0	0	
EMERGENT MINISTRY PRIORITIES SUB-TOTAL	(1,474)	0	0	0	
TOTAL MISSION EXPENSES	1,238,517	1,198,508	1,111,012	1,103,803	

MISSION SUPPORT EXPENSES - Schedule 2

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
TOTAL MISSION SUPPORT STAFF	528,604	531,188	528,063	563,542	
ADDITIONAL PAYROLL	0	5,000	5,000	5,000	
WAGE ADJUSTMENTS PRIOR YEARS	(5,408)	0	0	0	
WAGE ADJUSTMENTS CURRENT YEAR	(21,168)	(10,350)	(12,000)	(12,500)	Dio staff time charged to HASPE Day Care.
TOTAL MISSION SUPPORT STAFF & MISC. PAYROLL	502,028	525,838	521,063	556,042	
ADMIN / OFFICE / EQUIPMENT / PROFESSIONAL FEES					
EMPLOYEE ASSISTANCE MINISTRY	9,023	10,000	10,000	10,000	
EMPLOYEE / RETIREE LIFE INSURANCE COSTS	(73,123)	0	0	0	Cannot budget, expense or recovery is based on actuarial report after year end
PAYROLL SYSTEM	680	750	750	750	
PENSION SUPPORT - RETIRED BISHOPS	13,343	12,500	12,320	12,320	
LOUISA PARKE COMMITMENT (PENS. SUP. RET. CLERGY)	26,037	30,800	21,700	21,700	
COMPUTER SYSTEMS SUPPORT	14,468	10,000	15,000	15,000	
EQUIPMENT RENTAL	14,401	12,000	14,000	14,000	
EQUIPMENT SERVICE / CONTRACTS	8,009	11,500	5,500	5,500	
COMMITTEE EXPENSES	0	3,000	3,000	3,000	
OFFICE SUPPLIES	10,848	11,000	11,000	11,000	
RESOURCES / SUBSCRIPTIONS	5,368	500	2,000	500	Increased for Stewardship expenses reduced in CSD budget
SAFE CHURCH EXTERNAL CONSULTING	0	37,959	35,000	35,000	
SCREENING - SAFE CHURCH TRAINING	4,950	2,000	2,000	2,000	
SCREENING - POLICE & REFERENCE CHECKS	1,955	2,000	2,000	2,000	
STAFF EXPENSES	10,391	14,000	22,100	22,100	Increase for staff expenses, offset by equal program expense reduction
TELEPHONE	13,604	15,000	15,000	15,000	
AUDIT EXPENSES	25,614	35,000	36,000	36,000	
LEGAL & PROF. EXPENSES	87,582	20,000	35,000	25,000	General Corporate & HR only
INSURANCE - NET RECOVERY IN RESERVE	(8,018)	0	0	0	
INSURANCE - DIOCESAN HELD BUILDINGS	0	5,000	0	0	
BANK CHARGES / SUNDRY	6,651	8,500	5,000	5,000	
RECOVERY INTEREST ON PARISH RECEIVABLES	(36,239)	(30,000)	(30,000)	(30,000)	
PARISH INTEREST / OTHER EXPENSES	10,687	5,000	10,000	10,000	
BANK INTEREST	1,727	0	5,000	5,000	
RESTRICTED FUNDS EXPENDITURES	31,382	0	0	0	WOW Grants - \$ drawn from Investment Fund
CONTINGENCY / NON-BUDGETED	0	0	0	0	
OTHER EXPENSES AND AR WRITE-OFFS	216	0	0	0	
BAD DEBTS	7,886	5,000	5,000	5,000	
ADMIN / OFFICE / EQUIPMENT / PROF. FEES	187,444	221,509	237,370	225,870	
ADMIN / OFFICE / EQUIPMENT / PROF. FEES	689,472	747,347	758,433	781,912	
CATHEDRAL PLACE					
PROPERTY / RECEPTION / CLEANING	221,854	232,000	236,640	241,373	
MAINTENANCE	88,493	95,000	95,000	95,000	
UTILITIES	75,211	80,000	80,000	80,000	
INSURANCE	62,905	68,000	65,000	68,000	
FACILITY RENTAL REVENUE	(9,085)	(5,000)	(15,000)	(15,000)	
HAMILTON CHOIR RENTAL	(6,120)	(6,000)	(6,120)	(6,242)	
DAYCARE RENTAL	(43,000)	(43,860)	(33,553)		Jamesville Day Care leaving in Sept 2020
HACCC RECOVERY COST	(60,000)	(63,000)	(64,000)	(65,000)	
CATHEDRAL PLACE	330,257	357,140	357,967	398,130	
COMMUNICATION					
TOTAL COMMUNICATION STAFF	43,763	34,617	78,794	80,370	
PRINTING	1,577	1,000	1,000	1,000	
MAILING	8,362	9,000	9,000	9,000	
NIAGARA ANGLICAN NEWS.	35,207	35,000	35,000	35,000	
SOCIAL MEDIA	646	750	750	750	
WEB SITE SUPPORT	25,955	25,000	25,000	25,000	
PROF CONSULTING	8,107	0	5,000	0	Mission Action Plan
COMMUNICATION	123,616	105,367	154,544	151,120	
TOTAL MISSION SUPPORT EXPENSES	1,143,345	1,209,854	1,270,945	1,331,162	

MINISTRY EXPENSES - Congregational Support and Development (CSD) - Schedule 3

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
TOTAL CSD - STAFF	253,023	243,300	390,906	398,644	
GENERAL MINISTRY EXPENSES	1,686	1,000	1,000	1,000	
CSD RESOURCES	2,270	1,800	2,300	2,300	
FAITH FORMATION RESOURCES	0	1,000	1,000	1,000	
STEWARDSHIP & FINANCIAL DEVELOPMENT	2,869	15,000	5,400	5,400	
PARISH SUBSIDIES	176,677	150,000	113,155	75,000	
PARISH SUBSIDIES-PASLK	58,465	36,821	6,821	0	
CLERGY MOVING EXPENSES	6,513	0	5,000	5,000	
SABBATICAL SUPPORT	1,000	10,000	10,000	6,000	
PERSONNEL TRANSITION & SEVERANCE	183,817	75,000	100,000	75,000	
TOTAL MINISTRY EXPENSES - CONGREGATIONAL SUPPORT & DEVELOPMENT	686,320	533,921	635,582	569,344	

MINISTRY EXPENSES - Youth & Family - Schedule 4

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
YOUTH & FAMILY MINISTRIES TOTAL YF - STAFF	76,104	85,355	100,710	116,555	
TRAINING / RESOURCES - CHILDREN'S MINISTRY LEADERS	1,184	500	800	1,000	
NIAGARA YOUTH CONFERENCE	14,465	15,000	15,000	15,000	
AWAY.....	551	600	0	0	
YOUTH LEADERSHIP TRAINING MINISTRY	4,515	4,400	0	0	
YOUTH SYNOD	(355)	1,500	500	500	
REGIONAL YOUTH MINISTRY	417	500	750	750	
YOUTH MEMBERS OF DIOCESAN SYNOD ORIENTATION	6	150	150	150	
YOUTH MINISTRY TRAINING INITIATIVES	970	1,600	1,600	1,600	
YOUTH MINISTRY SUNDAY	0	150	150	150	
YOUTH MINISTRY COMMITTEE	465	700	900	900	
YOUNG ADULT MINISTRY	250	500	500	500	
YOUTH & FAMILY MINISTRIES	98,573	110,955	121,060	137,105	
COMMUNITY ENGAGEMENT					
CONFERENCE	2,370	3,500	3,500	3,500	
CAMP COYOTE	0	1,000	2,000	3,500	
PASTORAL CARE TRAINING	0	1,500	1,500	1,500	
COMMUNITY ENGAGEMENT WORKSHOPS	0	500	500	500	
COMMUNITY ENGAGEMENT SUB-TOTALS	2,370	6,500	7,500	9,000	
TOTAL MINISTRY EXPENSES - YOUTH & FAMILY	100,943	117,455	128,560	146,105	

MINISTRY EXPENSES - Education - Schedule 5

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
TOTAL EDUCATION STAFF	16,810	12,482	13,617	13,889	
DIVINITY STUDENTS	3,934	7,500	7,500	7,500	
PROVINCIAL SYNOD OPCOTE (A)	17,500	17,200	17,200	17,200	
NIAGARA CONTINUING EDUCATION	240	2,500	2,500	2,500	
CLERGY / LAYWORKERS CONFERENCE	10,684	35,000	35,000	35,000	
CLERGY DAYS	5,212	6,000	6,000	6,000	
MENTORING / NIRPP	10,288	15,000	5,000	5,000	
FRESH START	0	0	2,500	2,500	
ARCHDEACONS / REGIONAL DEANS	14,775	17,500	17,500	17,500	
MINISTRY LEADERSHIP DEVELOPMENT	0	0	2,500	2,500	
VOCATIONAL DIACONATE	510	1,500	500	500	
ADULT TRAINING & RESOURCES	1,951	500	1,000	1,000	
TOTAL MINISTRY EXPENSES - EDUCATION	81,905	115,182	110,817	111,089	

MINISTRY EXPENSES - Outreach & Social Justice - Schedule 6

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
TOTAL OUTREACH STAFF	72,455	64,911	50,039	51,039	
GLOBAL PARTNERSHIPS					
COMPANION DIOCESES / PIM	0	5,000	5,000	5,000	
SUB-TOTAL GLOBAL PARTNERSHIPS	0	5,000	5,000	5,000	
SOCIAL JUSTICE MINISTRY					
ST CATHARINES: SOCIAL JUSTICE COORDINATOR	(3,288)	0	0	0	Expenses offset by proceeds set aside from sale of SCSJA
ADVOCACY & COALITION SUPPORT	1,525	2,500	2,500	2,500	
JUSTICE WORKING GROUPS	498	2,000	2,000	2,000	
NIAGARA IN ACTION	0	0	1,000	1,000	New account in 2020
INDIGENOUS MINISTRIES	40	0	0	0	Expenses offset by TRC Investment Fund
MISSION TO SEAFARERS	150	0	0	0	
MINISTRY RESOURCES & SUPPORT	2,561	3,750	3,750	3,750	
SUB-TOTAL SOCIAL JUSTICE MINISTRY	1,487	8,250	9,250	9,250	
TOTAL MINISTRY EXPENSES - OUTREACH & SOCIAL	73,941	78,161	64,289	65,289	

ST PETER BUILDING - Schedule 7 A

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
RENTAL INCOME	(47,211)	(15,000)	(17,500)	(17,500)	
TELEPHONE	667	0	0	0	
BANK CHARGES	0	0	0	0	
MAINTENANCE / PEST CONTROL	1,221	0	0	0	
MAINTENANCE / REPAIRS	16,630	0	0	0	
MAINTENANCE / SUPPLIES	182	0	0	0	
SECURITY MONITORING	0	0	0	0	
INSURANCE	18,064	0	0	0	
HEAT / OIL	7,727	0	0	0	
HYDRO	3,357	0	0	0	
WATER	1,418	0	0	0	
MISCELLANEOUS	0	0	0	0	
NET ST PETER BUILDING RENTAL	2,054	(15,000)	(17,500)	(17,500)	

Grace St Catharines - Schedule 7 B (1)

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
RENTAL INCOME	0	0	0	0	
TELEPHONE	0	0	0	0	
BANK CHARGES	0	0	0	0	
MAINTENANCE / PEST CONTROL	0	0	0	0	
MAINTENANCE / REPAIRS	0	0	0	0	
MAINTENANCE / SUPPLIES	0	0	0	0	
SECURITY MONITORING	0	0	0	0	
INSURANCE	0	0	0	0	
HEAT / OIL	0	0	0	0	
HYDRO	0	0	0	0	
WATER	0	0	0	0	
MISCELLANEOUS	0	0	20,000	20,000	
NET VACANT BUILDING COSTS	0	0	20,000	20,000	

St Luke's Hamilton - Schedule 7 B (2)

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
RENTAL INCOME	0	0	0	0	
TELEPHONE	0	0	0	0	
BANK CHARGES	0	0	0	0	
MAINTENANCE / PEST CONTROL	0	0	0	0	
MAINTENANCE / REPAIRS	0	0	0	0	
MAINTENANCE / SUPPLIES	0	0	0	0	
SECURITY MONITORING	0	0	0	0	
INSURANCE	0	0	0	0	
HEAT / OIL	0	0	0	0	
HYDRO	0	0	0	0	
WATER	0	0	0	0	
MISCELLANEOUS	0	0	20,000	20,000	
NET VACANT BUILDING COSTS	0	0	20,000	20,000	

PROPERTIES IN DISCERNMENT - Schedule 7 C

	Last Year 2018	2019 Full Year Budget	2020 Full Year Budget	2021 Full Year Forecast	Comments
RENTAL INCOME	(16,637)	0	(48,000)	0	
TELEPHONE	2,774	0	3,000	2,500	
BANK CHARGES	1,924	0	2,000	1,500	
MAINTENANCE / PEST CONTROL	1,247	0	1,500	1,300	
MAINTENANCE / REPAIRS	310,875	0	14,000	5,000	Homer (2018 only)
MAINTENANCE / SUPPLIES	0	0	0	0	
SECURITY MONITORING	746	0	1,500	800	
INSURANCE	31,523	0	35,000	20,000	Shelburne Rectory, NFALS, SCGDS, GUSDP, HAHTR, GVSAB
HEAT / OIL	16,405	0	18,000	10,000	
HYDRO	10,028	0	10,000	8,000	
WATER	1,988	0	3,000	2,000	
MISCELLANEOUS	(987)	25,000	20,000	5,000	
NET VACANT BUILDING COSTS	359,886	25,000	60,000	56,100	